

# 2022 ANNUAL REPORT



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# A LETTER FROM THE CEO

Dear Supporters and Community Partners,

As we look back on 2022, we see a year full of successes and challenges.

One of those successes was the creation of a new five-year Strategic Plan. This plan will help chart the agency's course well into the future. Included in our Annual Report are the core priorities and key tactics for this new Strategic Plan (see page 3).

Other successes included securing new funding and opening new programs.

In 2022, Valley Behavioral Health secured a \$4 million dollar grant from the federal Substance Abuse and Mental Health Services Administration (SAMHSA) to help Valley Behavioral Health plan and prepare to become a Certified Community Behavioral Health Center (CCBHC). The CCBHC designation is a new and innovative way that states and the federal government are supporting community behavioral health in communities across the nation.

Valley Behavioral Health took steps in 2022 to meet community needs by opening new programs. One of those programs is a unique sub-acute residential program called ValleySteps.

ValleySteps provides short-term mental health residential care to those that are stepping down from a more intensive inpatient program or diverts an individual from entering other programs that are more costly or ineffective.

"2022 was a year where Valley Behavioral Health continued to fulfill our important mission."

The agency also started to consolidate all our children and youth programs at one new location in West Valley City. Most of the build out was finished and we have moved several of these programs over to the new space. We look forward to completing the new children and youth campus in 2023.

2022 was a year where Valley Behavioral Health continued to fulfill our important mission. We look forward to 2023 where we will take steps to meet some of our new strategic goals and by doing so continue to serve those most vulnerable in our communities.

JARED SANFORD

CEO AND PRESIDENT

Jared Sanford

## A WORD FROM THE BOARD CHAIR

I am pleased and honored to share with you the Annual Report of Valley Behavioral Health. For over 35 years this organization has been on the front lines helping adults, youth, and families address their behavioral health conditions. Valley Behavioral Health provides services to our communities by offering an expansive range of programs, treatment, and support options for those in need. These evidence-based services are known as best practices in the behavioral health field.

"I am proud to be a part of this great organization; no doubt making a huge difference in our communities."

The report that follows will showcase some of the great work accomplished by our staff in collaboration with our many community partners. The knowledge, skills, professionalism, and compassion of the Valley Behavioral Health staff constantly amaze me. I am proud to be a part of this great organization; no doubt making a huge difference in our communities. While we are proud of our team and past accomplishments, the future presents no shortage of challenges. Quality behavioral health services are needed now more than ever. I am confident that our strong executive leadership, committed Board members, and dedicated staff will navigate this future in an effective and successful manner.

**JOHN HANSHAW** 

CHAIRMAN



# THANK YOU TO THE BOARD

Words cannot adequately express the immense gratitude we have for our board members who work with us to make a profound difference in the lives of those that we serve. Thank you.

**JOHN HANSHAW** 

**BOARD CHAIR** 

**STACY WEIGHT** 

**STAN BEAGLEY** 

**RUSS ELBEL** 

**CHERYL SMITH** 

**KENNETH WOOLLEY** 

LYNETTE HANSEN

**CAMERON MCBRIDE** 

**MITCH TIBBITTS** 

**REP. JIM DUNNIGAN** 

### **5-YEAR STRATEGIC PRIORITIES**



#### **QUALITY OF CARE**

#### **Key Tactics:**

- Prioritize Health Equity
- Establish and Track Outcomes
- Provide Comprehensive Training
- Adhere to National Standards
- Utilize Innovative Technology



#### FINANCIAL STRENGTH AND SUSTAINABILITY:

#### **Key Tactics:**

- Build an Adequate Cash Reserve
- Organization's Revenue Exceeds All Expenses
- Grow and Diversify Revenue Purposefully
- 80% of Programs Meet Annual Financial Performance Projections
- Maximize Philanthropic Efforts for the Organization



#### **COMMUNITY COLLABORATION AND COORDINATION:**

#### **Key Tactics:**

- Be Active and Visible in the Community
- Ensure Timely Access to Care
- Identify and Provide Services that Meet Community Needs



#### **POSITIVE CULTURE:**

#### **Key Tactics:**

- Create a Culture of Belonging
- Hire and Retain Talented People
- Strengthen and Amplify Communication



#### **OUR MISSION**

Valley is a responsive community partner empowering individuals and families to lead more fulfilling lives by providing appropriate, innovative, outcome-based programs, tools, services, and resources across the continuum of health and social needs.

#### **OUR VISION**

We are inspired by helping those we serve live more fulfilling lives, one person at a time.

#### **OUR VALUES**

- Empathy & Compassion
- Excellence
- Integrity
- Team Focus
- Resiliency
- Fun!

# HOUSING AND SUPPORT SERVICES

Valley's Homelessness and Housing Division provides a range of programs and services that address diverse adult needs, including housing, independent living, and social interaction.

In 2022 our Homelessness and Housing Service programs experienced an improvement in quality of care by:

- The creation of ValleySteps, a 16-bed short-term residential treatment program that opened to serve the most vulnerable individuals in the community
- ICAST, as a sub-recipient of Salt Lake City's
   Community Development Block Grant (CDBG)
   Program, received funding for rehabilitating the
   Safe Haven building, which will enhance services
   provided in that unit
- Successful collaboration with The Other Side Village to design programming and offer on-site case management and therapy for Village residents
- Valley co-sponsored a homeless resource fair in partnership with the Salt Lake City Mayor's office to engage the unsheltered population

In 2023 we look forward to:

Continued discussions to develop more affordable housing units while cultivating stronger partnerships and relationships with the State Homeless Services Coordinator, Utah Housing Corporation, Switchpoint, Optum, and Salt Lake County.

2022 Information:









## TOOELE COUNTY SERVICES

Valley is a proud community partner and resource in Tooele County. We are here to help by providing support and treatment with a variety of mental health services.

Our commitment to evidence-based treatment ensures that all of our clients receive the most effective care available.

Valley Behavioral Health in Tooele County saw a 15% increase in the number of services provided from 39,563 to 45,884 in 2022.

To accommodate this growth, we expanded our services and established new programs. We added the Mobile Crisis Outreach Team (MCOT) and Assertive Outreach Team (AOT) in 2022 to respond to individuals in crisis and clients with high acuity needs throughout the county. These expansions enable us to provide services to an increasing number of clients while maintaining a high level of care.

Valley Behavioral Health in Tooele County collaborates with various organizations to meet the needs of the community. We are grateful for these continued partnerships and the impacts it has on those who most need them.

2022 Information:



1,654



Valley Behavioral Health has been an amazing part of my life. Without them, I would be entirely lost. The service at Valley has been exceptional. Through every challenge, they are there for me and my family. I love this place!

-ABI, FORMER CLIENT



#### **ADULT SERVICES**

Valley's Adult Services Division is dedicated to supporting individuals in their journey toward recovery and successful integration back into the community. We offer a diverse array of services to address substance use treatment and mental health needs.

#### 2022 Highlights:

- In 2021 we began planning and preparing for an ACT Team and in 2022 we have had a fully functional ACT Team
- Rate increases were approved for our residential programs
- We've added The Level of Service/Case Management Inventory (LSCMI) as a screening tool for our court-involved clients
- Continued to improve our telephonic access for clients by having increased access and rooms for clients to come to Valley to participate in video conferencing
- Weekly Drug Test Gradebook reviews are on-going to help support clients in their recovery
- Strengthened our on-boarding and training for new staff
- Strengthened our ability to teach, train and coach current employees
- We developed and are maintaining a priority placement system that brings high acuity clients with more immediate needs to the top of our list
- CCBHC SAMHSA Grant was initiated

#### Looking ahead in 2023:

- Our operational plan is to continue to grow our recovery management services by expanding the program with additional housing and daycare services
- Improve our overall quality of client care by auditing weekly notes while coordinating with regulatory oversight to ensure we comply with DHS and Optum requirements
- A therapeutic daycare will be put into place and staffed with its own case manager. While parents are in treatment, the children will be in daycare creating a more structured environment for the parents and children

#### 2022 Information:



**6,209** 



I have a lot of support here, and it clicked to me that being sober has way more benefits. I graduated from drug court, I have a job now, I've been able to re-connect with my family, and I even have my own housing. I now have lots of sober friends that are supporting me in my recovery.

-MATT, FORMER CLIENT





# CHILDREN, YOUTH, AND FAMILY SERVICES

Children, Youth, and Family services are behaviorally-based programs designed to assist children, youth, and families in stabilizing their homes and communities by providing appropriate treatment interventions, teaching necessary skills, and assisting parents/guardians in employing behavior management skills at home.

Highlights from our Children, Youth, and Family programs in 2022:

- Services have been relocated to a more central facility, ensuring easy access and a positive customer experience
- The organization has embraced the Nurtured Heart Approach, which helps youth develop self-regulation skills and has proven effective in treating children of all ages
- Data tracking, reporting, and Behavior Improvement Plans (BIPs) have been essential in measuring treatment success

Valley's focus on a high standard of care impacts families, parents, and guardians, empowering them as team members on the client's road to wellness.

2022 Information:







"These services have helped change my life. It's really great to have people out there that truly help...more than you know."

- DAPHANIE, FORMER CLIENT





## INTELLECTUAL AND **DEVELOPMENTAL DISABILITIES SERVICES**



VALLEY BEHAVIORAL HEALTH

## **Adult Autism Center** of Lifetime Learning

INTELLECTUAL AND DEVELOPMENTAL DISABILITIES

An Intellectual and Developmental Disabilities Center for Adults designed to increase independence for each client based on their abilities and interests and work towards improving quality of life.

In 2022 our objective was to provide our clients with highquality care to best support them in building independence toward their goals.

- Our staff provides high-quality Applied Behavior Analysis (ABA) therapy to assist our clients with complex support needs to achieve their goals.
- We provide our clients with the high level of support they need to increase their independence in accessing and integrating into the community. This includes finding competitive paid employment in the community.
- Our clients have been hired at Scheels and Bunny James. We have also partnered with U-Fit and Wasatch Adaptive for additional exciting opportunities for our clients to participate in.

We are so thankful for these partnerships and support and will continue to build relationships in the community to support our clients with smooth integration into our communities.

2022 Information:





**CLIENTS SERVED** 



The Carmen B. Pingree Autism Center of Learning provides comprehensive treatment, education, and related services for children with autism and their families.

At the Pingree Center, our focus on quality care is vital to the success of our clients. In 2022 we accomplished this by:

- Using Applied Behavior Analysis (ABA), the leading therapy for children with autism.
- We use a blended model of ABA therapy and a focus on mental health to address Autism Spectrum Disorder.
- The one-on-one therapy that our Board Certified Behavior Analyst (BCBAs) and Registered Behavior Technician (RBTs) provide has created a genuine relationship between each therapist and child. Through quarterly observations of our staff, we can ensure that Evidence-Based Practice's are being integrated consistently.

As we look to 2023 and our partnership with the University of Utah, Primary Children's Hospital, and DDI-Vantage, the Pingree Center strives to continue to create strong relationships with community partners so we can better help the community we serve. Their support and collaboration have been invaluable to us, and we are grateful for the many ways these partnerships have contributed to our clients' success. The investments in our organization have helped us provide vital services to the autism community. We are proud to be a part of a community where organizations are committed to working together to create a better future for those with autism, and we look forward to continuing our partnerships in the years to come.

2022 Information:









# DIVERSITY, EQUITY, INCLUSION, AND BELONGING (DEIB)

#### Collaborate, Communicate, Innovate, Educate

Valley cultivates a diverse, equitable & inclusive environment where everyone belongs. We believe that welcoming differences strengthens us. At Valley, we instill diversity, equity, inclusion, and belonging (DEIB) into our strategic priorities and core values through collaboration, communication, innovation, and education.

Valley commits to improving DEIB in our community and workplace by:



Increasing Black, Indigenous, People of Color (BIPOC) representation in the workforce with an emphasis on leadership positions.



Improving mobility and access to services by expanding programming to support community needs.



Developing partnerships with community partners that support marginalized populations to address the social determinants of health.



Enhancing employees' understanding of DEIB and sensitivity to different cultures.



Collecting client and staff demographic data to drive DEIB Initiatives.



Increasing Valley's ability to communicate in the individual's primary language.

Valley promotes diversity, equity, inclusion, and belonging by seeking ways to celebrate and honor our differences and the power that comes from them. Valley consistently reviews these initiatives to ensure that we weave DEIB into the fabric of our communities.

## CERTIFIED COMMUNITY BEHAVIORAL HEALTH CLINIC (CCBHC)

The Certified Community Behavioral Health Clinic (CCBHC) model is becoming the "gold standard" of care, transforming access to high-quality behavioral health treatment across the country. CCBHCs meet high standards for the breadth of services and quality of care provided. A central theme of the CCBHC model is care coordination — ensuring that the client's needs are addressed across the spectrum of care. Criteria for certification also include advancing Health Equity through evaluating social determinants of health (SDOH) to advance health outcomes for members of marginalized communities.

Valley is the recipient of a CCBHC grant from SAMHSA that funds planning, development, and infrastructure to meet certification criteria. Valley's wide range of services, well-trained staff and providers, and commitment to quality care puts the organization in an advantageous position to achieve CCBHC status.

State-certified CCBHCs qualify for enhanced Medicaid payment designed to support the costs associated with expanding access to care. Both state-certified and grantees see benefits to clients, staff, and the organization. Some measurable benefits of adopting this model of care include:

- CCBHCs and grantees are, on average, serving more than 900 more people per clinic than prior to CCBHC implementation, representing a 23% increase.
- An estimated 11,240 new staff positions were added across all 450 active CCBHCs and grantees active as of August 2022.
- CCBHCs and grantees have been able to leverage their Medicaid payment structure and/or grant funding to successfully recruit and retain highly qualified staff.
- CCBHCs engage in numerous activities to coordinate and integrate care, from electronic information sharing with care coordination partners (94% currently do this or plan to) to colocating physical health services on site (88% currently do this or plan to) and more.

1.2022 CCBHC Impact Report, October, National Council for Mental Wellbeing

# STATEMENT OF FINANCIAL POSITION

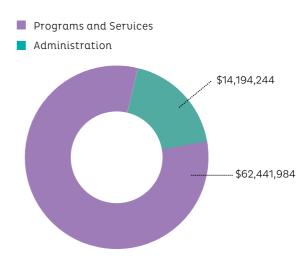
ASSETS	
Cash	\$10,179,295
Accounts Receivable	\$4,166,668
Prepaids & Other Assets	\$3,147,794
Fixed Assets	\$43,758,911
Total Assets	\$61,252,668

LIABILITIES	
Accounts Payable	\$1,799,001
Accrued Payroll & Benefits	\$3,481,661
Other Liabilities	\$1,833,788
Total Liabilities	\$7,114,450

TOTAL	
Liabilities	\$7,114,450
Equity	\$54,138,218
Total Liabilities and Net Assets	\$61,252,668

# FUNDING SOURCES Patient Fees Governmental Programs Revenues Contributions and other income \$4,926,687 \$4,191,463 \$66,532,068

#### **ANNUAL EXPENSES**





Valley has forever changed my life. Coming to ValleyEPIC was the best decision I've ever made. The staff is amazing. They genuinely care about you and want you to succeed. They will always have a special place in my heart for the care they have shown.

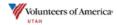
## THANK YOU VALLEY SUPPORTERS **AND COMMUNITY PARTNERS**

We are so thankful for the generosity our community partners provide and for helping us make a difference in the lives of others. We simply cannot provide the support we do without your contributions. Thank you for working with us toward our mission to help others live more fulfilled lives.

































RUNTASTIC 🥘 EVENTS





























































































**⇔**TOOELE



AMERICAN ONLINE GIVING FOUNDATION











We sincerely apologize if we missed you on this page. Please let us know and we will be sure to update this information.

#### THANK YOU TO OUR DONORS

These critical funds have helped our clients gain important personal documentation like IDs and government paperwork. They have helped clients secure temporary or permanent housing, provided necessary therapy supplies for children and youth, started programs like Care Navigation, ACT, and funded important client necessities like hygiene kits and clothing. We are so grateful to each individual and company that has donated, it has truly made a difference in the lives of those we serve and our community.

Adam McLachlan Albert Pino Alex and Cathy Kim Alyce Stemmons Amy Kershaw Amy Luschen Andrew Beal **April Mcmurtrey** Becky Alder Bee Burgess Bill Phillips Brandon Andersen Brittany Call Brooklyn Kotter Cammie Cable Carla Smith Carol Askew Carol Knight Charles Blair Christina Webb Cindy Giauque Cody Liu Colleen Freeman Corrie Bagley Craig Hamilton Craig Widmier Crystal Paredes Cynthia Noyes Darrin Guevara David Bettinson David Frost David Mackay Deborah Bilder Dev Letendre

Diann Butler Don Ballard Don Rees Douglas Foster Dr. Susan K. Chilton Elizabeth Corell Elizabeth Makanani Forrest Gaskill Frank Nuding Gary Fryer Gayle Tsipis Ivar Manning J Hamblen Jaislyn Anderson Jamie Young Jared Sano Jasmine Rodriguez Javier Abarca Jaxson Taylor Jeff Wybrant Jeremy Sutherland Jessica Garcia Jill Hansen Joana Rodriguez Jodi Anderson Jodie Phillips Joelle Nelson John Hanshaw John Karren John Sorensen

Jonelle Seitz

Julie DeLong

Julie Hanks

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Rex Owens

Robert Boyce

If you or someone you know would like to donate visit

ValleyCares.com/donate

# SPECIAL THANKS TO THE VALLEY TEAM!

Since we began our Employee Giving Fund in 2016, more than \$100,000 has been donated. Thank you to all of the Valley employees that donated! These funds are used for client housing applications, Recovery Management graduation, client gifts, Pingree Center gym supplies, student school supplies, hearing aids for clients, and so much more!

Aaron Higley Abby Hall Aileen Vargas Ajalea C. Thompson Alan Chidester Alex Longshaw Alexandra Page Alexandria Samann Alison Whitmore Alyssα Leuy Amanda C. Funaki Amber L. Guerra Amedee J. St.Pierre Andrea F. Jackson Angela R. Thompson Anna Schmitz Annie A. Wagner Anthony M. Watkins Ashley Andrews Ashlyn Gillen B Todd Thatcher Bailey Denna Bailey Lewis Bailey M. Johnson Benta A. Opiyo Bret B. Montgomery Cami Peer Carmela O. Panadero Caron L. Gould Carrie A. Park Cassie R. Augustyn Cayla Makowski Celena A. Whitehead Celeste F. Kitiona Chabela Coronado Chad G. Knight Chelise M. Leaututu Cheryl A. Brown Cheryl L. Christy Chris Lange Christian Judd Christina M. Rogers Christine A. Hopkins Claudia G. Alvarado

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Crystal Paredes

Cyndie M. Moore

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Kathy J. McCall

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Keiana Carr Ken G. Lowe Kenzie H. Passey Kevin Howlett Kim E. Thompson Kimmy Huntsman Kristen C. Thompson Lan Au-Duong Laurie Heimbigner Laycee Thomas Lee Willis Leeah B. Rasmussen Leigh Kade Leslie A. Flitton Lexi Tyler Lin M. Stark Lindsey Van Roo Lisa P. Stevens Lisa Schmollinger Louis Schwartz Luke Gangi-Wellman Lupe Autagavaia Madeline DeLucenay Mandy Davison Marci R. Phillips Mariah Norton Marissa Lindsev Mary Beth E. Bohan Matt Jones Mechelle Mounts Meghan C. Andersen Melissa Cook Melissa Y. Edgeworth Melissa Perkes Michael J. Vyfuinkel Michelle H. Moyes Miranda Maxwell Misty Fonnesbeck Morgan Ben Nathan Lau Nathan Long Neke Antonio Neua P. Lewis Nicole Campolucci Nicole L. West Nicole Y. Melling Noriko N. Christie

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## Inspired by helping others.

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